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3

A photograph of a group of police and fire personnel standing in front of a fire truck and a police car. The fire truck has 'FIRE & EMERGENCY SERVICES' written on it. The police car has 'POLICE OF GRESHAM' written on it. In the background, a building has 'REDWOOD MARKET HALL' visible. Overlaid on the image is the 'GRESHAM Financial Road Map' logo and the text 'FINANCIAL ROAD MAP' in large white letters. Below the image, there are two columns of text with bullet points.

FIRE & POLICE LEVY - MAY 21 ELECTION

- Increases staff to match community needs, improving emergency response and safety.
- Funds 13 firefighters and 9 police officers yearly for police and fire services.
- Emphasizes safety for seniors, children, and neighborhoods.

POLICE, FIRE, & PARKS FEE

- Maintained \$15/month.
- Supports 9% of current public safety needs.

4



5

SERVICE REDUCTIONS

BUDGETING

- Gresham, 4th largest city in Oregon, faces budget challenges. Despite being smaller, Hillsboro's budget is 56% larger.
- Gresham has cut 30 positions in recent years, saving \$8.7 million.
- Proposed budget cuts 16 more positions for efficiency.

IMPACTS

- Ends East County Resolutions mediation services.
- Redistributes responsibilities among existing staff for neighborhood associations.
- Consolidates administrative functions in Economic Development.
- Removes three apprentice positions, maintains youth engagement programs.
- Eliminates dedicated strategic plan data analysis role.

6



7

STRATEGIC INVESTMENTS

- CASCADE GROUNDWATER ALLIANCE PARTNERSHIP**
 - Lower water rates compared to Portland contract/no action.
 - Funding from federal loan/utility revenue to maintain construction project for 2026 completion.
- FIRE DEPARTMENT**
 - Hiring three additional firefighters.
 - Near-zero net cost due to reduced overtime expenses.
- FACILITIES TEAM**
 - Adding two members.
 - Addressing maintenance backlog at fire stations.
- GRANTS**
 - Converting vacant position to permanent role.
 - Funding for grant writing pilot program.
 - \$30+ million in grants.

8



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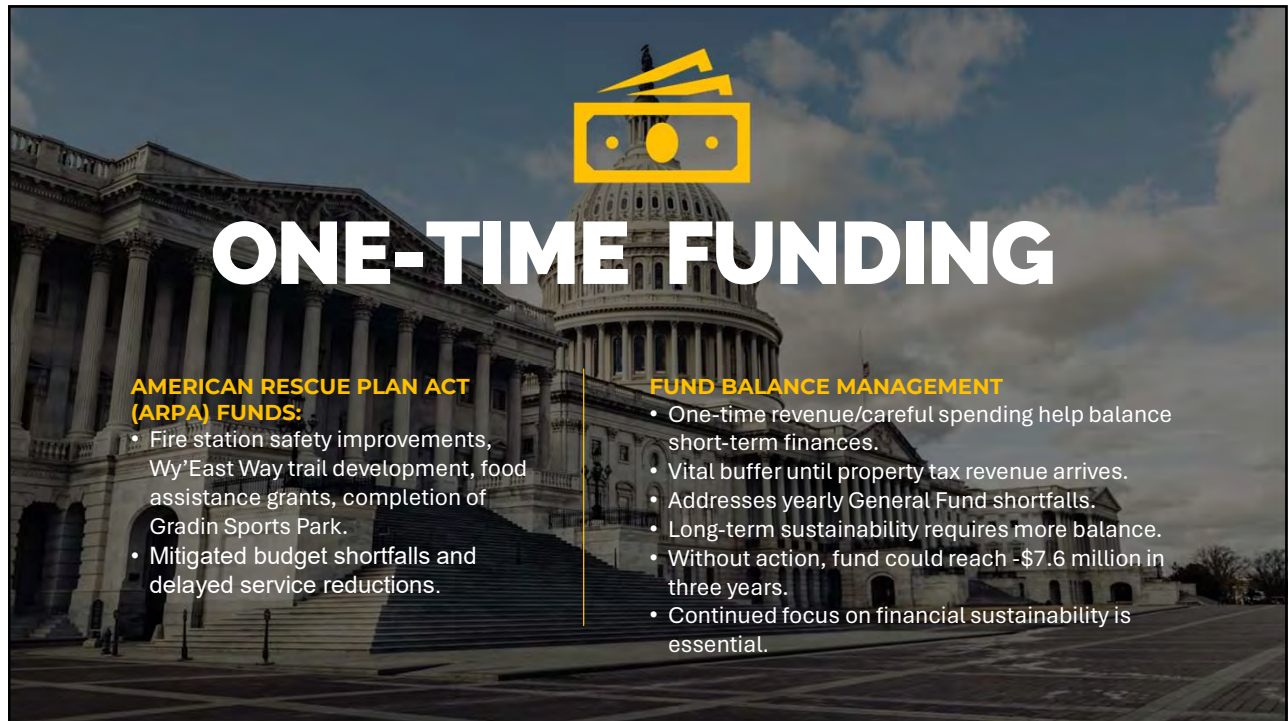
CRITICAL PARTNERS

- LEGISLATIVE FUNDING**
 - Secured \$7 million for programs and infrastructure.
 - Supported youth violence prevention, infrastructure upgrades, and property redevelopment.
- HOMELESS SERVICES**
 - Partnership with Mult. Co.
 - Connected 440 individuals with resources.
 - Aided 60 homeless households with rent assistance.
- CYBERSECURITY PARTNERSHIP**
 - Teamed up with Oregon State University for free security monitoring.
 - Enhances data protection and operational continuity.

10



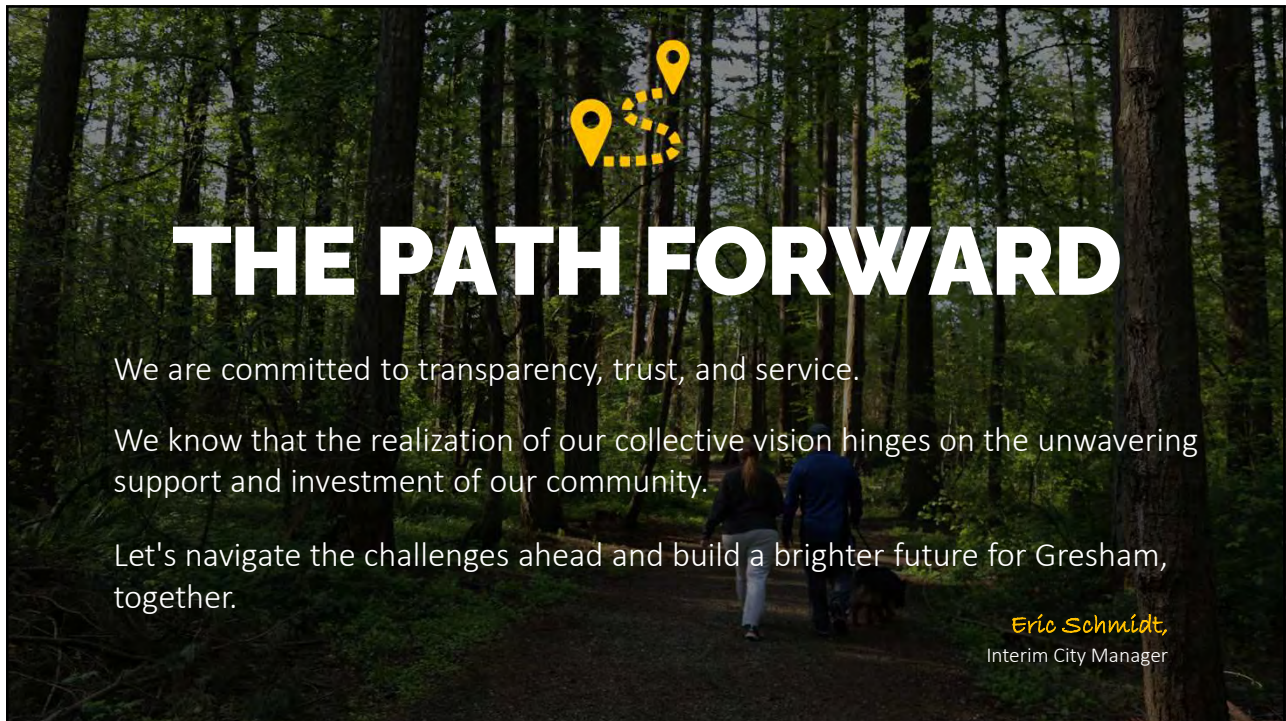
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14



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16

City Attorney's Office

BUDGETED STAFFING: 10.00 FTE/LTE (-1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Internal Service and Payroll Charges
- Legal Services: \$1,734,850
- Workers' Comp/Liability Management: \$8,478,182

MAJOR INITIATIVES:

- Ensure Council decisions are implemented; provide legal advice to City departments; enforce City law; staff Coordinating Committee/Planning & Design Commissions
- Seek methods to preserve and safeguard City assets through risk management techniques and the transfer of risk.
- Fully staff the City Attorney's Office.
- Prepare draft ballot titles, explanatory statements and resolutions for pending charter changes.
- Assist in adopting enhanced technology for Public Records Requests and implement staff training.
- Implement appropriate GRC and GCDC updates.



CITY OF GRESHAM

17

Department Overviews

- Budget & Finance
- Information Technology
- Human Resources
- Communications
- Community Engagement
- ARPA



CITY OF GRESHAM

18

Budget & Finance

BUDGETED STAFFING: 43.25 FTE/LTE (-0.49 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funded by Internal Service Charges, Premiums and other sources
- Administrative Services Fund: \$8,351,023

OTHER FUNDS:

- Administrative Services Fund (General Support): \$352,000
- Equipment Replacement Fund: \$10,610,900
- COG Health & Dental Plans Fund: \$16,504,000
- Designated Purpose Fund:
 - Tourism TLT: \$278,400
 - Settlements: \$482,000



CITY OF GRESHAM

Budget & Finance

MAJOR INITIATIVES:

- Continue to support the conversion to a more efficient and integrated payroll system.
- In collaboration with the Finance Committee, review and update the City's financial policies.
- Increased focus on managing, reporting and tracking grants.
- Continue implementation of the Financial Road Map, working towards long-term financial stability for the General Fund.



CITY OF GRESHAM

Information Technology

BUDGETED STAFFING: 27.00 FTE/LTE (-1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funded by Internal Service Charges
- Administrative Services Fund: \$8,588,371
- Enterprise System Replacement Fund (IT Capital): \$630,000

MAJOR INITIATIVES:

- Protecting the City's data and technology resources from cyberattacks.
- Lay the technology foundation to empower data-driven decision making
- Continue to integrate and implement enterprise systems like payroll and hiring/recruiting tools.
- Explore the potential of AI and automation to leverage efficiencies and better utilize staff time.



CITY OF GRESHAM

21

Human Resources

BUDGETED STAFFING: 11.00 FTE/LTE

BUDGET & FUNDING FOR FY 2024/25:

- Funded by Internal Service Charges
- Administrative Services Fund: \$2,577,775
- Designated Purpose Fund: \$48,000

MAJOR INITIATIVES:

- Continue to evaluate and assess the recruitment process, infusing best practices, outreach and equitable practices.
- Collaborate with stakeholders on process efficiencies with a focus on payroll and recruitment.
- Respond, monitor, address and close out employee relation/labor relation matters in a timely manner.
- Strengthen business partner model.



CITY OF GRESHAM

22

Communications

BUDGETED STAFFING: 6.60 FTE/LTE (-0.40 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funded by Internal Service Charges
- Administrative Services Fund: \$1,315,406

MAJOR INITIATIVES:

- Support Strategic Plan projects with communications and marketing needs.
- Ensure all audiences have timely access to City information via the platform of their choice.
- Educating the public on the City's budget, Financial Road Map, etc. to further financial transparency.
- Continued storytelling around City services and the value to the community.



CITY OF
GRESHAM

23

Community Engagement

BUDGETED STAFFING: 5.00 FTE/LTE (-1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funded by Internal Service Charges, Sponsorships, and Donations
- Administrative Services Fund: \$917,586
- Designated Purpose Fund: \$243,300

MAJOR INITIATIVES:

- Explore strategies and program enhancements to reach underserved communities, provide translation services and explore new tools and tactics to support staff in their public outreach efforts.
- Provide support to the Neighborhood Association and Volunteer Programs.
- Coordinate community-based organization engagement to help minimize engagement fatigue and foster more sustainable partnerships.
- Collaborate to improve neighborhood livability and social connectivity through volunteer clean-up events and neighborhood connections.



CITY OF
GRESHAM

24

American Rescue Plan Act (ARPA)

BUDGETED STAFFING: LTE to FTE conversions proposed with permanent funding (-1.00 FTE/LTE from 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funded by Federal Allocations
- Designated Purpose Fund: \$11,378,159
 - Projects in progress: \$8,721,760 | Unallocated: \$2,656,399

MAJOR INITIATIVES:

- Transition to final phase by obligating all funds by Dec 2024.
- 80 businesses helped and 34,000+ community members assisted.
- Funds used for public safety, parks and trails, business assistance, community aid, utility assistance, food pantries, attracting jobs and businesses, youth violence prevention, and more.

“[The ARPA funds have] given me peace of mind. I no longer have to fixate on making sure my daughter has enough food/snacks. I definitely feel more present as a parent and am grateful to not have to ration and stress over having enough money for both bills and food.”

-testimonial sent by a nonprofit ARPA grant recipient



CITY OF GRESHAM

25

Department Overviews

- City Manager’s Office
- Parks, Recreation & Youth Services
- Urban Design & Planning
- Economic & Development Services
- Community Livability
- Urban Renewal



CITY OF GRESHAM

26

City Manager's Office

BUDGETED STAFFING: 10.00 FTE/LTE (-1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Internal Service Charges
- Administrative Services: \$3,450,051

MAJOR INITIATIVES:

- Strategic Plan focuses resources to drive progress on the community's highest priorities
- Targeted legislative advocacy results in critical support for key initiatives that further community safety and a thriving economy
- Measured steps toward financial stability build a foundation for sustaining the services community members count on



CITY OF GRESHAM

27

Parks & Recreation

BUDGETED STAFFING: 21.00 FTE/LTE

BUDGET & FUNDING FOR FY 2024/25:

- Funded by the General Fund, Grants, SDCs
- General Fund: \$5,587,081
- Parks CIP: \$22,225,200

MAJOR INITIATIVES:

- Continue progress on parks capital projects including Gradin Community Sports Park, ARPA-funded upgrades, and Metro Local Share-eligible projects
- Update the City's 2009 Parks, Recreation, Trails and Natural Areas Master Plan



CITY OF GRESHAM

28

Youth Services

BUDGET & FUNDING FOR FY 2024/25:

- Funded by the Grants, and IGAs
- Designated Purpose Fund: \$4,655,301

MAJOR INITIATIVES:

- Continued development/expansion of the City's youth violence prevention services.
- Prevention, intervention and outreach services in concert with community-based organizations, designed to improve safety and livability.
- In conjunction with Parks and Rec, expanded recreational offerings for youth and adults.
- Youth government service through the Youth Advisory Committee.



CITY OF
GRESHAM

29

Urban Design & Planning

BUDGETED STAFFING: 19.90 FTE/LTE (-0.30 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Permit Fees, IGA's and Grants
- Urban Design & Planning Fund: \$4,329,084
- Designated Purpose Fund: \$8,868,444
- CDBG/Home Fund: \$3,893,453

MAJOR INITIATIVES:

- Contract negotiation and final approval for remaining Metro Affordable Housing Bond projects
- Complete Pleasant Valley Plan Update Project
- Progress with Development Code and Tree Code Update projects
- Continue to provide development planning support to community members and developers
- Begin large-scale update of Volumes I & II of Gresham's Comprehensive plan



CITY OF
GRESHAM

30

Building & Permits

BUDGETED STAFFING: 24.60 FTE/LTE

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Permits and Fees
- Building Fund: \$5,688,724

MAJOR INITIATIVES:

- Provide building permit and inspection services for Troutdale, Fairview, Wood Village, and East Multnomah County
- Provide plan review and inspection services for major commercial projects including Grainger, the Gresham Library, and the Portland Water Bureau Treatment Facility
- Provide plan review and inspection services for large housing projects: Terracina Vista Apartments, Rockwood Rising Building B, Arts Plaza, and West Powell Apartments
- The City is looking at the Virtual Inspection module for the inspection software from Tyler Technologies to further increase inspection efficiency



CITY OF
GRESHAM

31

Economic Development

BUDGETED STAFFING: 4.10 FTE/LTE

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by General Fund, Internal Service Charges, and Grants
- General Fund: \$1,375,030
- Designated Purpose: \$9,844,000

MAJOR INITIATIVES/STRATEGIES:

- Traded Sector Recruitment/Retention
Capital investment support, family wages, education connections, redevelopment opportunities.
- Commercial/Retail
Development and commercial retail strategy work, Downtown Master Plan, Downtown/Civic UR, CFEC Parking, incentives.
- Small Business Support
Incentives, permit assistance, culturally focused outreach, UR and SBC collaboration with MHCC SBDC.



CITY OF
GRESHAM

32

Community Livability

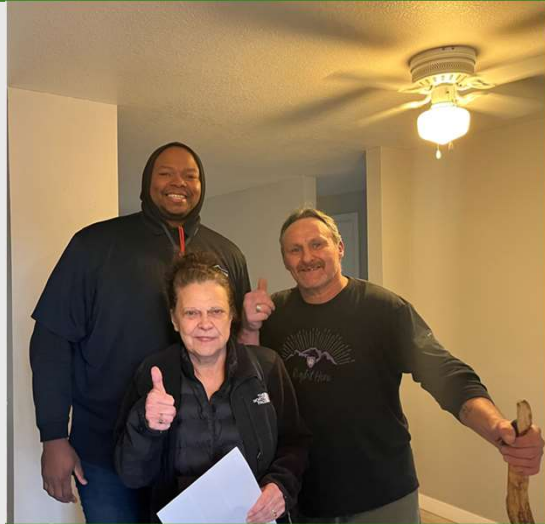
BUDGETED STAFFING: 16.50 FTE/LTE (-2.48 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated from the General Fund, Internal Service Charges, Grants and Rental Inspection Fees
- General Fund: \$1,751,013
- Designated Purpose Fund: \$1,980,805
- Rental Inspection Fund: \$1,147,342

MAJOR INITIATIVES:

- Code Compliance will continue leading in cross-departmental team addressing complex livability challenges.
- Homeless Services will explore new strategies, funding, and partnerships while growing the rent assistance program.
- Rental Housing: continue integrating the Housing Resource Coordinator into the work of rental housing inspections.



CITY OF
GRESHAM

33

Urban Renewal

BUDGETED STAFFING: 4.20 FTE/LTE (-1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is provided by GRDC
- Urban Renewal Support Fund: \$2,349,500
- Urban Renewal CIP: \$7,514,300

URBAN RENEWAL BUDGET SCHEDULE:

- City of Gresham Budget Hearings
 - Urban Renewal Support
 - April 18, 25 and 30 (if needed)
- GRDC Budget Hearing
 - May 8, 2024 – 6 PM



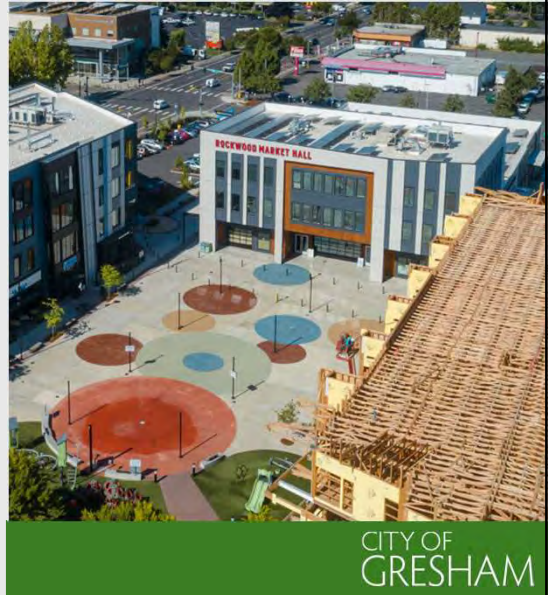
CITY OF
GRESHAM

34

Urban Renewal

MAJOR INITIATIVES:

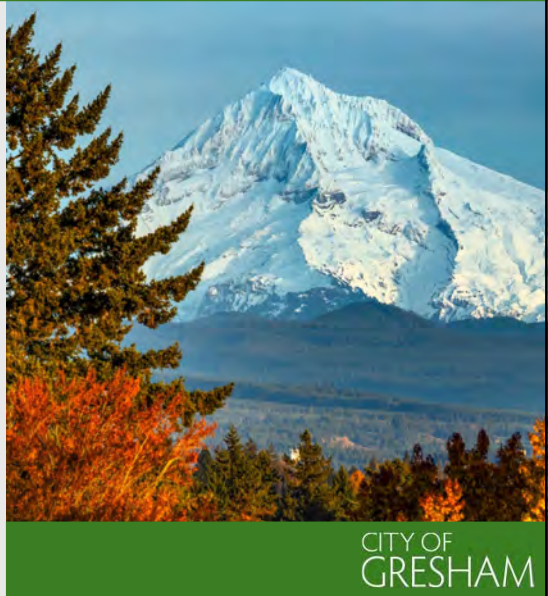
- **Community Redevelopment and Vibrancy:** Construction completion for La Plaza Esperanza and Downtown Rockwood. Proceed with design and engagement for B188 mixed-use development.
- **Public Safety:** Continue design work for the replacement of Fire Station 74.
- **Property Development:** Explore strategic acquisition with willing sellers for development within town center.
- **Transportation:** Proceed with design work for Yamhill.
- **Economic Development:** Storefront improvement grants



35

Department Overviews

- Environmental Services
 - Water
 - Wastewater
 - Stormwater
 - Transportation
 - Solid Waste & Sustainability
 - Infrastructure Development
- Facilities & Fleet



36

Water

BUDGETED STAFFING: 32.67 FTE/LTE (+1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Utility Rates, SDCs and Grants
- Water Fund: \$17,085,433
- Water CIP Fund: \$99,621,500

MAJOR INITIATIVES:

- Oversee design and construction of groundwater supply capital projects- wells, transmission mains, reservoirs, and treatment, as part of the Cascade Groundwater Alliance partnership with Rockwood PUD
- Inspect, repair, and replace aging pipes
- Complete seismic upgrades to the water system and participate in regional disaster preparedness exercises
- Manage the Cascade Well Field Protection Program



CITY OF
GRESHAM

37

Wastewater

BUDGETED STAFFING: 32.69 FTE/LTE (+1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Utility Rates, SDCs and Grants
- Wastewater Fund: \$19,628,166
- Wastewater CIP Fund: \$57,133,300

MAJOR INITIATIVES:

- Wastewater Treatment Plant upgrades to remove ammonia
- Wastewater Treatment Plant new secondary clarifier
- Inspection, repair, and replacement of aging pipes



CITY OF
GRESHAM

38

Stormwater

BUDGETED STAFFING: 34.50 FTE/LTE (+1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Utility Rates, SDCs and Grants
- Stormwater Fund: \$12,516,854
- Stormwater CIP Fund: \$12,115,200
- Designated Purpose Fund: \$4,596,000

MAJOR INITIATIVES:

- Retrofit streets with stormwater treatment and tree canopy
- Operate and maintain vegetated stormwater facilities
- Inspect, repair, and replace aging pipes and culverts
- Comply with new and changing environmental regulatory requirements:
 - NPDES- surface waters
 - WPCF- ground water
 - TMDL- stream temperature and specific pollutants of concern



CITY OF GRESHAM

39

Transportation

BUDGETED STAFFING: 45.81 FTE/LTE (+1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by State Gas Tax & Vehicle Registration Fees, SDCs, Utility License Fees and Grants
- Transportation Fund: \$13,441,398
- Streetlight Fund: \$608,829
- Designated Purpose Fund: \$80,000
- Transportation/Footpaths CIP Fund: \$50,251,400

MAJOR INITIATIVES:

- Street safety and capacity upgrades
- Enhancement of mobility options
- Operation and maintenance of all streets, traffic lights, streetlights, striping and signage
- Winter weather response



CITY OF GRESHAM

40

Solid Waste & Sustainability

BUDGETED STAFFING: 6.48 FTE/LTE

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated from ECHO fees (Fees on waste haulers), and grants
- Solid Waste & Sustainability Fund: \$1,419,899
- Designated Purpose Fund: \$658,000

MAJOR INITIATIVES:

- Oversight of the licensed garbage and recycling system
- Implementation of the Community Climate Action Plan
- Implementation of the Recycle Plus Program
- Working with businesses and schools to reduce waste
- Conducting community recycling events



CITY OF
GRESHAM

41

Infrastructure Development

BUDGETED STAFFING: 17.50 FTE/LTE (+1.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Permit Fees & Infrastructure Funds
- Infrastructure Development Fund: \$4,193,599
- Designated Purpose Fund: \$270,000
- General Development CIP Fund: \$10,214,100

MAJOR INITIATIVES:

- Complete infrastructure permitting and inspection services for all public and private development projects
- Perform survey services for all City projects
- Adapt to changing regulations related to Middle Housing and the environment



CITY OF
GRESHAM

42

Facilities & Fleet

BUDGETED STAFFING: 17.45 FTE/LTE (+1.46 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Internal Service Charges
- Facilities & Fleet Management Fund: \$6,892,589
- Facilities Capital Fund: \$2,433,000

MAJOR INITIATIVES:

- Oversee fire station occupational health and safety upgrades
- Manage operation and maintenance of all City buildings and parking lots, vehicles, and heavy equipment
- Procurement of City vehicles and equipment
- Upgrade buildings for energy efficiency and changing uses



CITY OF
GRESHAM

43

Department Overviews

- Police



CITY OF
GRESHAM

44

Police

BUDGETED STAFFING: 174.00 FTE/LTE (+5.00 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated from the General Fund, Local Option Levy, Grants and Donations
- General Fund: \$48,601,993
- Local Option Levy Fund: \$6,888,840
- Designated Purpose Fund: \$1,809,700



CITY OF GRESHAM

45

Police

MAJOR INITIATIVES:

- Robust Recruiting and Hiring Initiatives
 - Increase staffing by 3 Sworn Officers
 - 11 professional support staff
- Expand Community Safety Specialists and the Behavioral Health Unit
- Community Engagement and trust building
- Communication and Transparency
- Build on Regional Partnerships



CITY OF GRESHAM

46

Department Overviews

- Fire
- Emergency Management



CITY OF GRESHAM

47

Fire

BUDGETED STAFFING: 135.00 FTE/LTE (+15.25 FTE/LTE from FY 2023/24)

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated from the General Fund, Local Option Levy, Grants and Donations
- General Fund: \$34,122,919
- Local Option Levy Fund: \$5,291,765
- Designated Purpose Fund: \$1,287,122

MAJOR INITIATIVES:

- Implementation of funded positions. Deputy Fire Marshals and additional response resource, Rescue 72.
- Design, contract and build training tower replacement.
- Develop schematic design and construction estimates for Fire Station 74's eventual replacement.
- Continue to implement safety and health improvements for existing fire facilities.



CITY OF GRESHAM

48

Emergency Management

BUDGETED STAFFING: 1.00 FTE/LTE

BUDGET & FUNDING FOR FY 2024/25:

- Funding is generated by Internal Service Charges and Grants
- Designated Purpose Fund: \$266,946

MAJOR INITIATIVES:

- Identify grant funding opportunities for key projects in the City's Natural Hazard Mitigation Plan
- Assist city departments in their planning efforts for disaster and large-scale emergencies
- Develop staffing plan for the City's Emergency Operations Center (EOC)
- Actively participate with county, state, and regional partners to increase inter-agency and inter-disciplinary information sharing



CITY OF GRESHAM

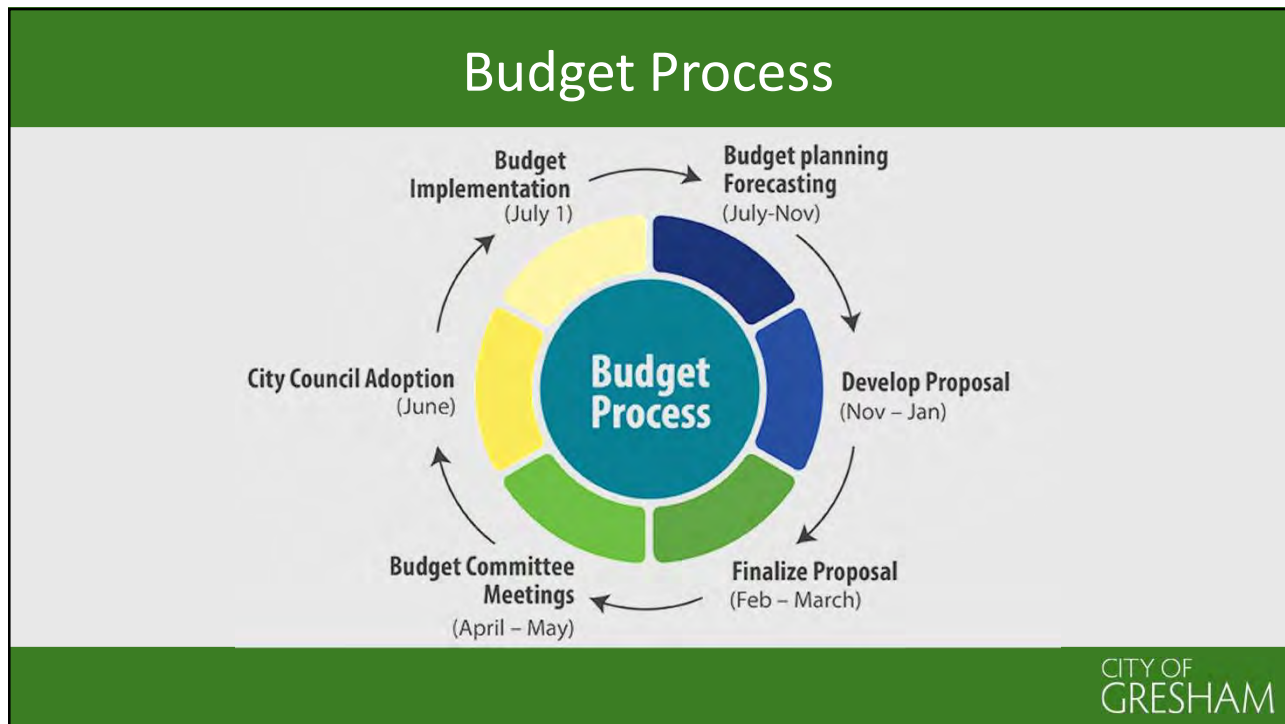
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Budget Process

CITY OF GRESHAM



50



51

Required Budget Process Actions

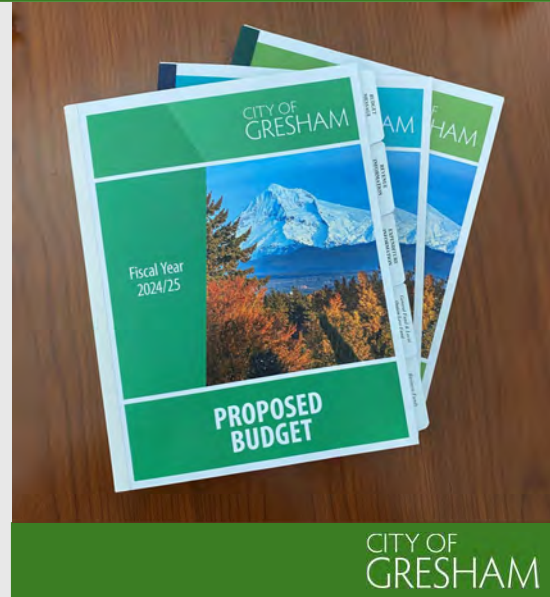
| | |
|---|---|
| <p>Budget Committee (April)</p> <ul style="list-style-type: none"> • Hear Budget Message • Hold State Shared Revenue hearing • Take public comment • Approve the budget • Approve the tax rate(s) | <p>City Council (Must be complete by June 30)</p> <ul style="list-style-type: none"> • Hold State Shared Revenue Hearing • Take public comment • Adopt the budget • Adopt the tax rate(s) • Adopted FTE count (charter requirement) |
|---|---|

CITY OF GRESHAM

52

Budget Materials

- FY 2024/25 Proposed Budget
- Internal Service Charge Manual
- Finance Plan Manual for Utilities & Transportation
- Capital Improvement Program Information Handout



53

Proposed Budget Document Structure

- Budget Message
- Revenue Information
- Expenditure Information
 - *General Fund & Local Option Levy Fund*
 - *Business Funds*
 - *Infrastructure Funds*
 - *Central Support Funds*
 - *Special Revenue & Non-Operating Funds*
 - *Capital Improvement Funds*
- Additional Information

CITY OF
GRESHAM

54

Document Report Layout

Resources and Requirements by Fund

| General Fund | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2020/21 | 2020/21 |
|-----------------------------------|-------------------|-------------------|-------------------|-----------------------|---------------------------|----------------------|
| | Actual | Actual | Adopted Budget | City Manager Proposed | Budget Committee Approved | City Council Adopted |
| Resources | | | | | | |
| Taxes | 36,316,588 | 39,422,284 | 30,898,200 | 32,447,000 | - | - |
| Licenses & Permits | 420,372 | 429,795 | 372,300 | 489,000 | - | - |
| Intergovernmental | 11,093,641 | 11,197,658 | 17,193,200 | 18,204,000 | - | - |
| Charges for Services | 399,666 | 450,599 | 4,234,300 | 4,394,000 | - | - |
| Utility License Fees | 10,380,166 | 10,641,064 | 10,935,000 | 14,633,000 | - | - |
| Interest Income | 347,941 | - | - | - | - | - |
| Miscellaneous Income | 208,922 | 719,035 | 642,700 | 642,000 | - | - |
| Interfund Transfers | 136,141 | 127,236 | 75,000 | 175,000 | - | - |
| Internal Service Charges | 944,378 | 518,052 | 819,385 | 838,257 | - | - |
| Financing Proceeds | 1,275,000 | - | - | - | - | - |
| Beginning Balance | 20,872,473 | 20,014,665 | 13,834,000 | 10,612,000 | - | - |
| Total Resources | 82,395,288 | 83,500,418 | 79,003,085 | 82,560,257 | - | - |
| Operating Requirements | | | | | | |
| Requirements | | | | | | |
| Police | 29,783,542 | 32,673,686 | 39,307,078 | 39,477,202 | - | - |
| Fire & Emergency Services | 20,996,001 | 21,769,595 | 26,367,334 | 27,127,116 | - | - |
| Community Development | 1,193,193 | 852,341 | 1,245,938 | 1,045,641 | - | - |
| Economic Development | 667,123 | 661,911 | 1,061,977 | 834,143 | - | - |
| Parks | 2,447,422 | 2,779,083 | 3,343,351 | 3,499,237 | - | - |
| Operating Total | 35,067,281 | 38,726,621 | 71,345,678 | 72,002,139 | - | - |
| Non-operating Requirements | | | | | | |
| Interfund Transfers | 7,313,342 | 7,523,238 | 6,608,017 | 5,622,200 | - | - |
| Contingency | - | - | - | 1,133,000 | - | - |
| Unappropriated | 20,014,665 | 17,250,544 | 1,049,310 | 3,815,898 | - | - |
| Non-Operating Total | 27,328,007 | 24,773,802 | 7,657,327 | 10,571,098 | - | - |
| Total Requirements | 62,395,288 | 63,500,418 | 79,003,085 | 82,560,257 | - | - |



FY 2024/25 Proposed Budget Overview




Structure of the City's Budget

- **Funds**
 - Resources
 - Requirements
 - Departments
 - Divisions

57

Fund Balancing

Resources General Fund Requirements

| | | | | | |
|----------------------|----------------------|---|--|-------------------------------|--------------|
| Utility License Fees | State Shared Revenue |  | | Public Safety - Police & Fire | |
| Intergov Revenue | | | | Parks | Debt Service |
| Charges for Services | | | | Internal Services | |
| Interest | Property Taxes | | | Contingency & Unappropriated | |
| Beginning Balance | | | | | |
| | | | | | |
| | | | | | |

58

Why do we have separate funds?

Internal control

The diagram illustrates the reasons for separate funds. On the left, a Venn diagram with three overlapping circles represents internal control: Accountability, Reporting, and Management & Oversight. On the right, two categories of funds are shown: 'General Fund' with 'Broad Usage' and 'Other Funds' with 'Specific funding for a particular service'.

CITY OF GRESHAM

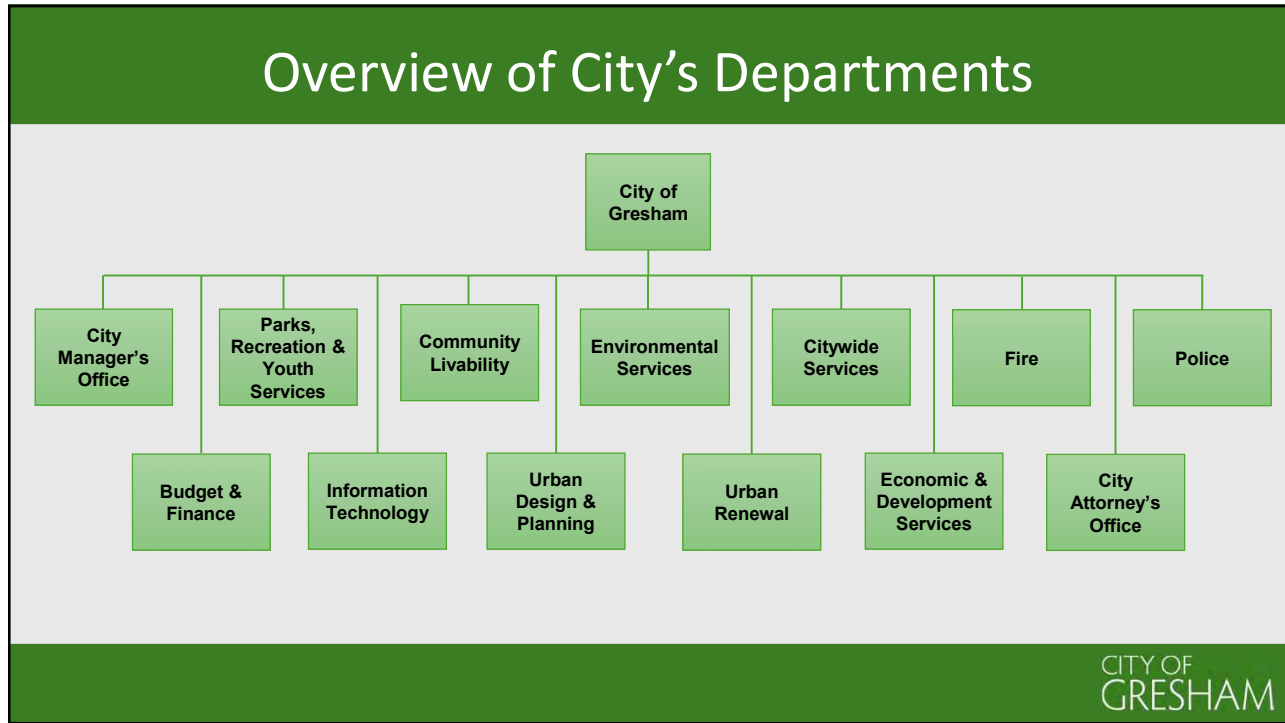
59

Types of Funds

The flowchart shows the hierarchy of fund types. At the top is 'General Fund & Local Option Levy Fund'. This branches into 'Capital Funds' and 'Business Funds'. 'Capital Funds' leads to 'Infrastructure Funds', which then leads to 'Support Funds'. 'Business Funds' leads to 'Special Revenue & Non-operating Funds', which also leads to 'Support Funds'.

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60



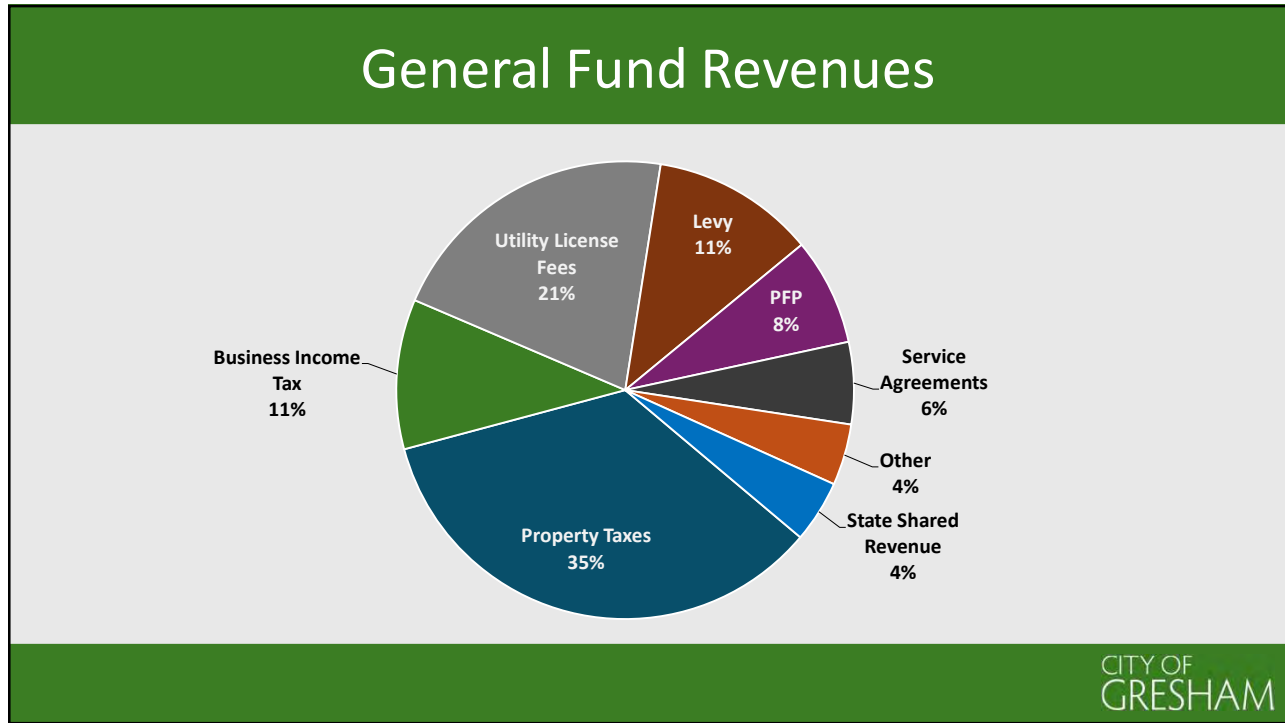
61

FY 2024/25 Total Budget

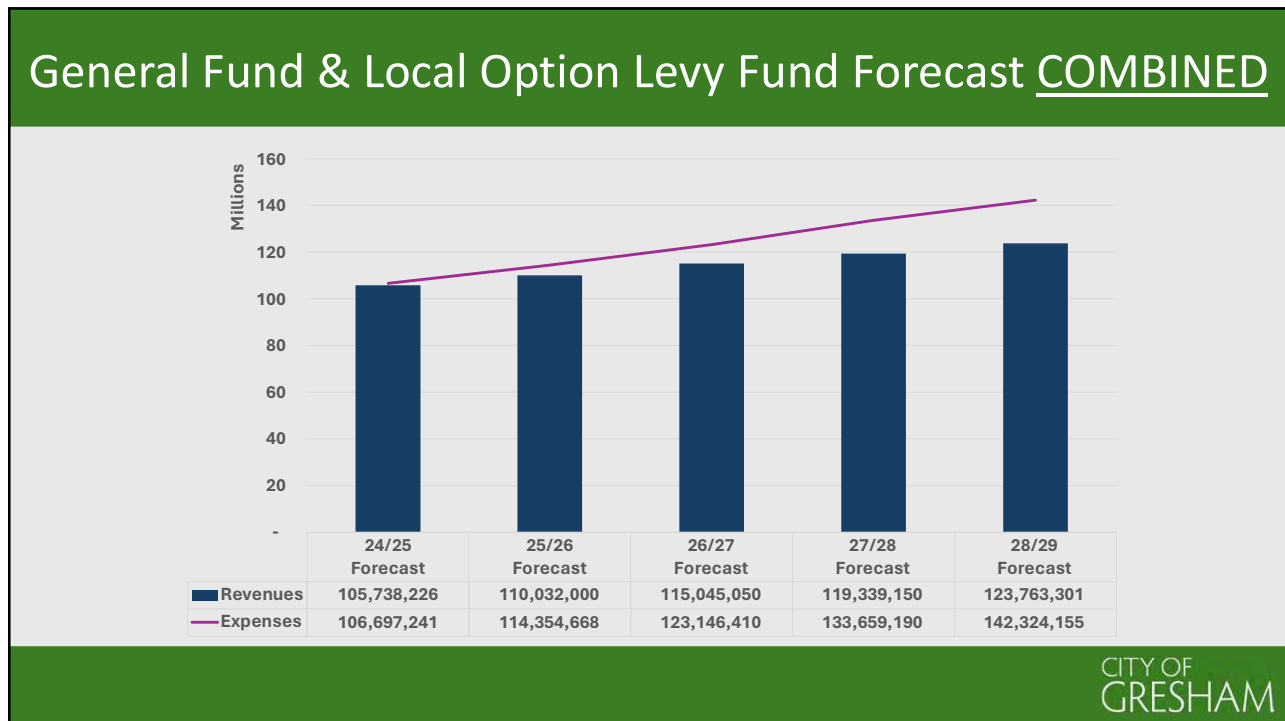
| Expenditure Categories | Budget |
|------------------------------|-------------------------|
| Operating | \$ 306.3 million |
| Capital | \$ 262.1 million |
| Debt | \$ 12.4 million |
| Transfers | \$ 113.4 million |
| Other Requirements | \$9.1 million |
| Contingency / Unappropriated | \$ 176.0 million |
| | \$ 879.3 million |

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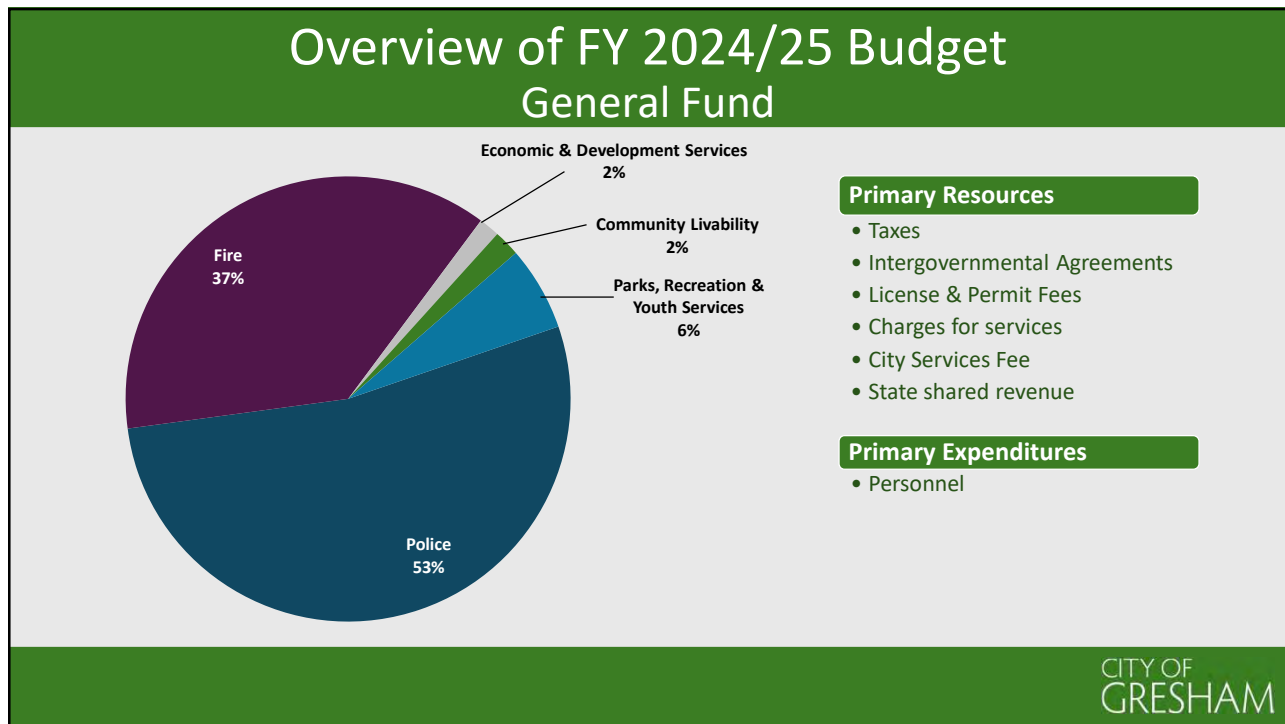
62



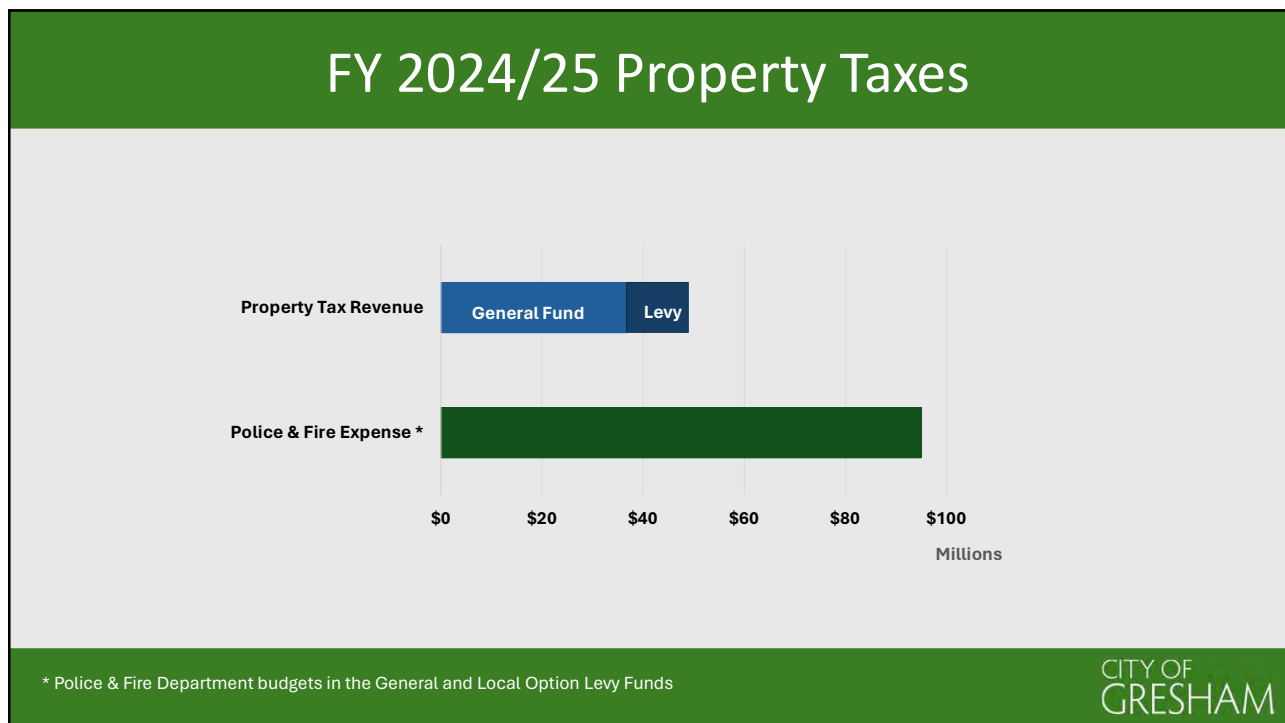
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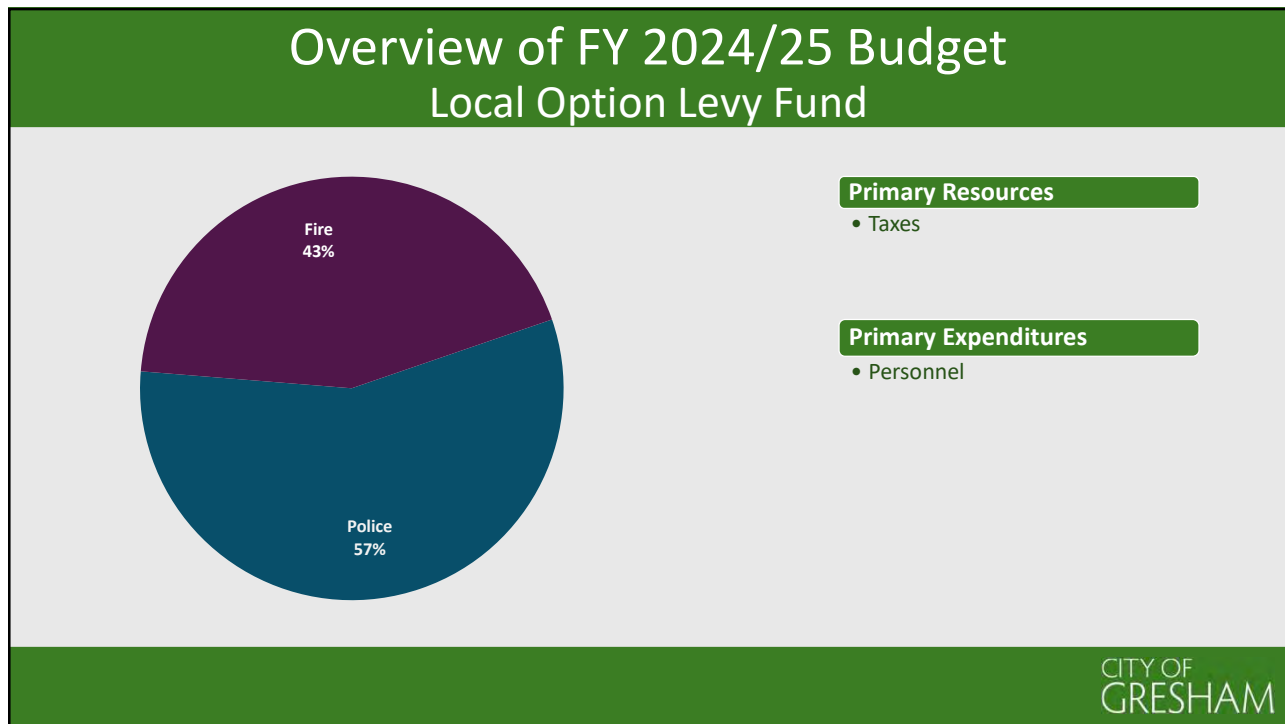
64



65



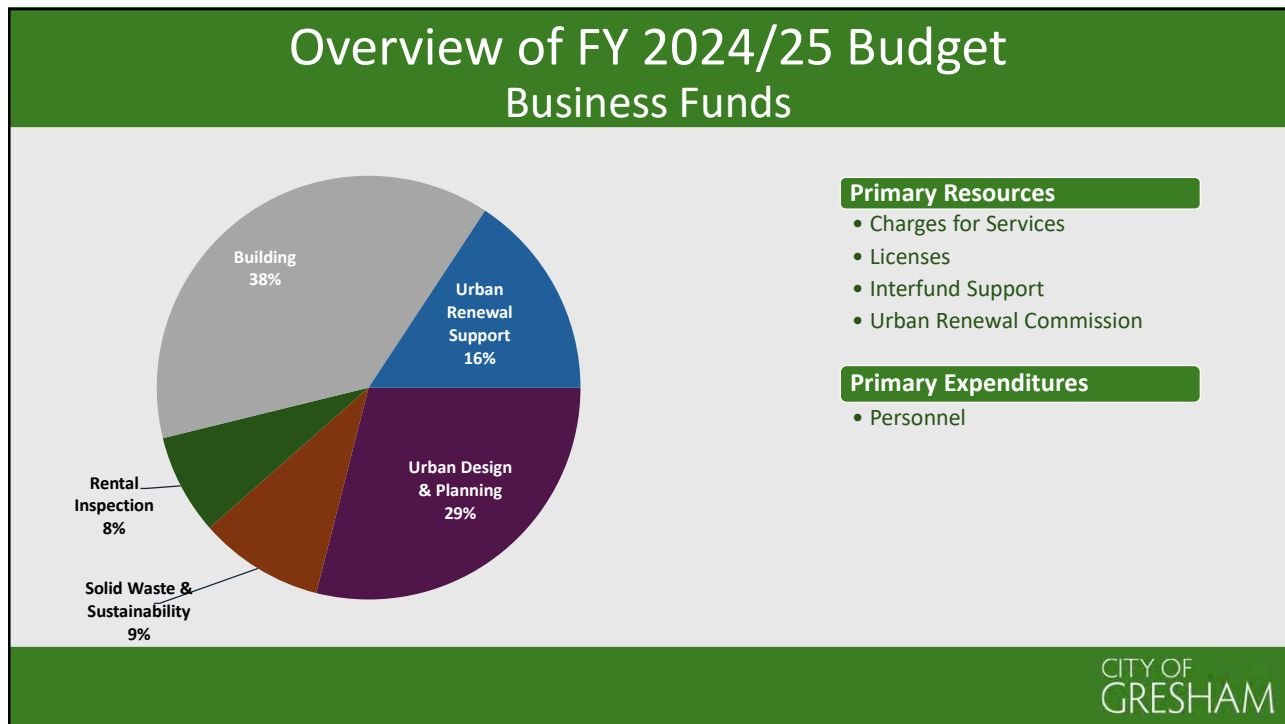
66



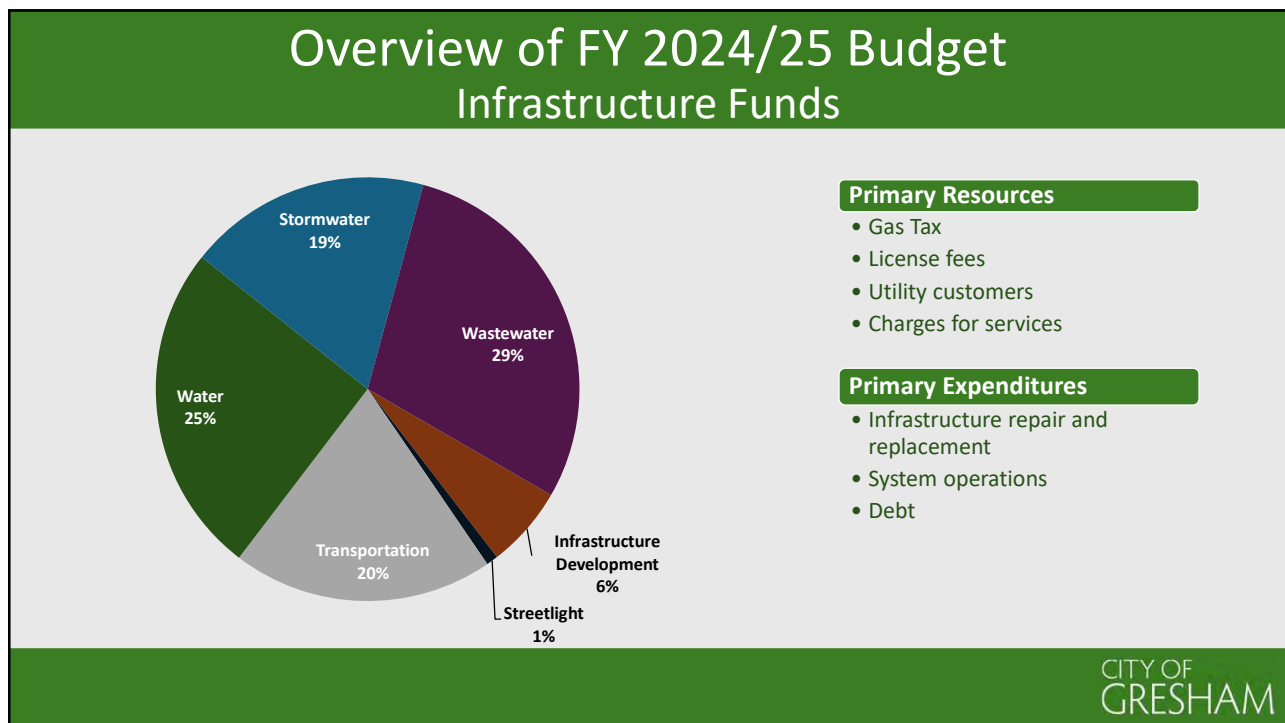
67

- ## FY 2024/25 Local Option Levy Fund
- Police
 - 26 existing positions
 - 5 new positions
 - 9 positions previously funded by ARPA
 - Contract for 2 clinicians
 - Fire
 - 18 existing positions
 - 11 new Police positions
 - 4 positions previously funded by ARPA
 - Fire Academy to train new firefighters
- CITY OF GRESHAM

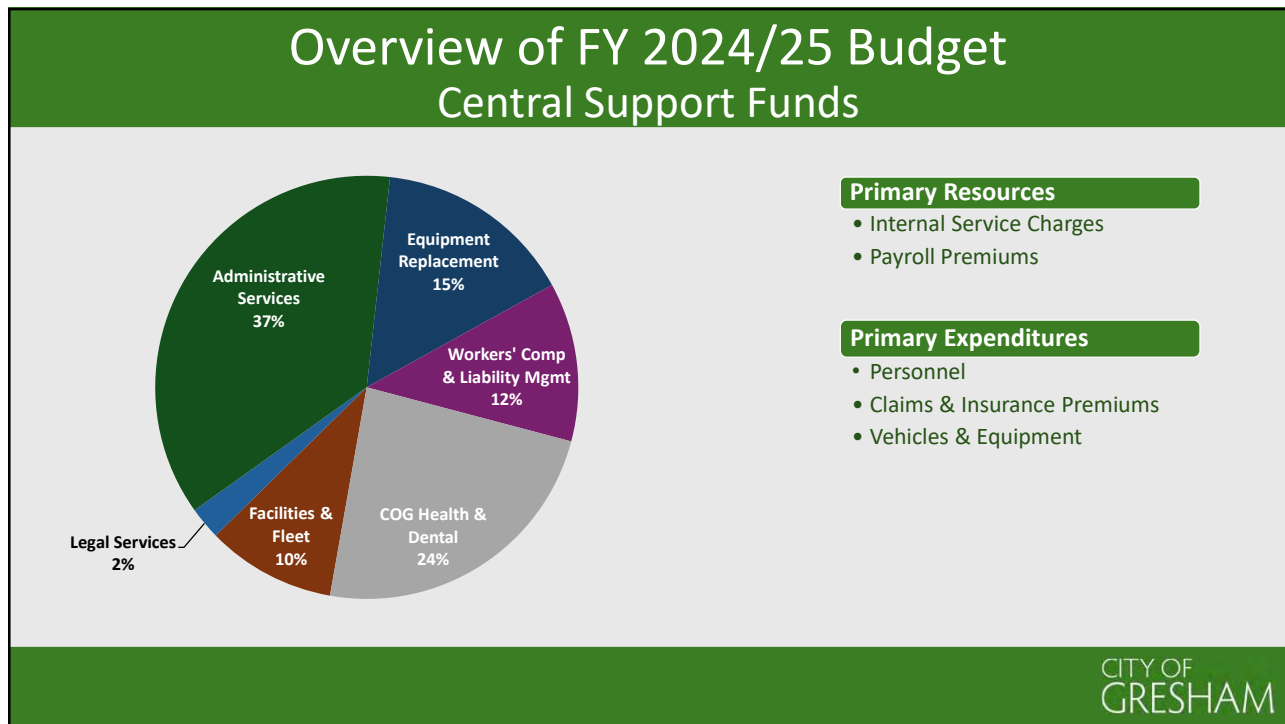
68



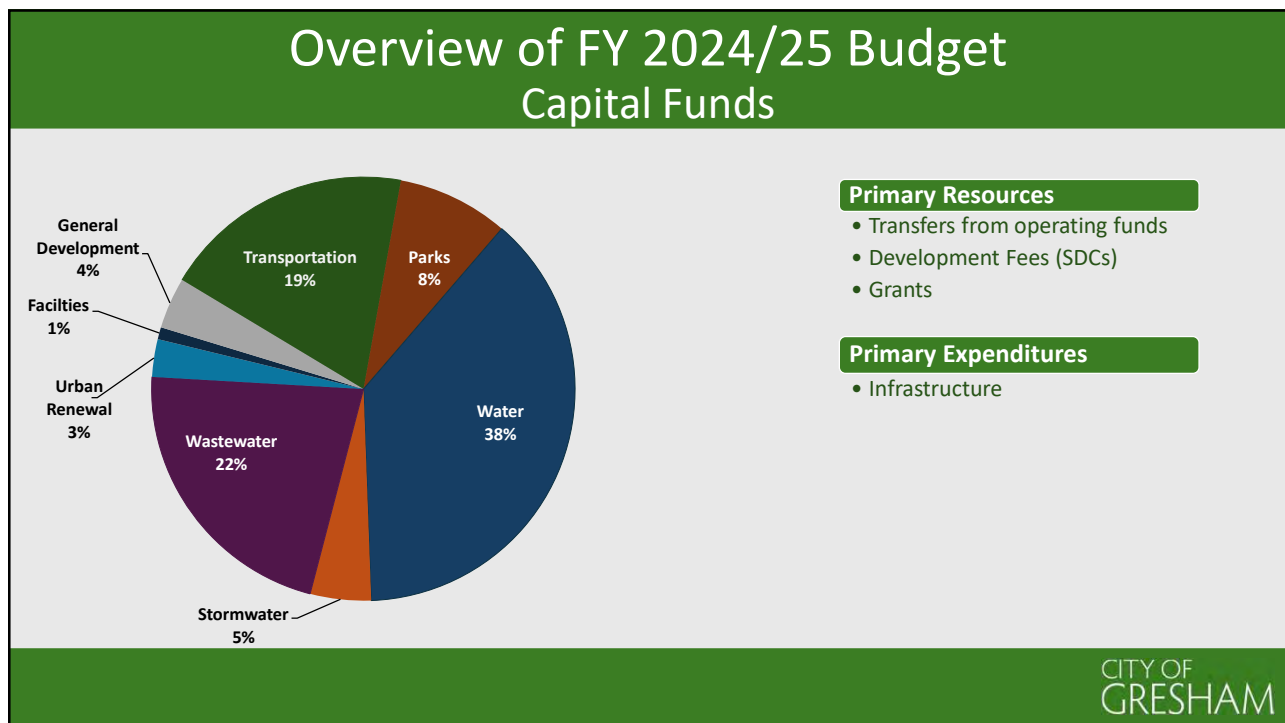
69



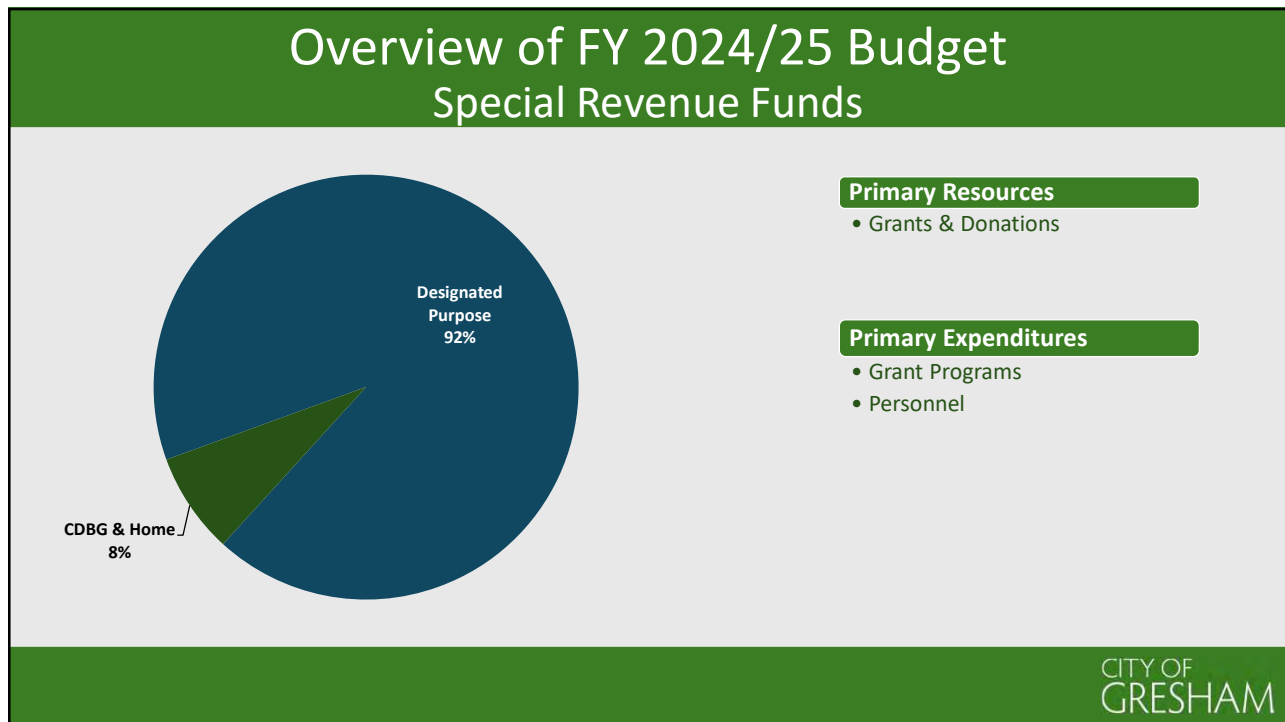
70



71



72



73

Transient Lodging Tax Revenue & Use

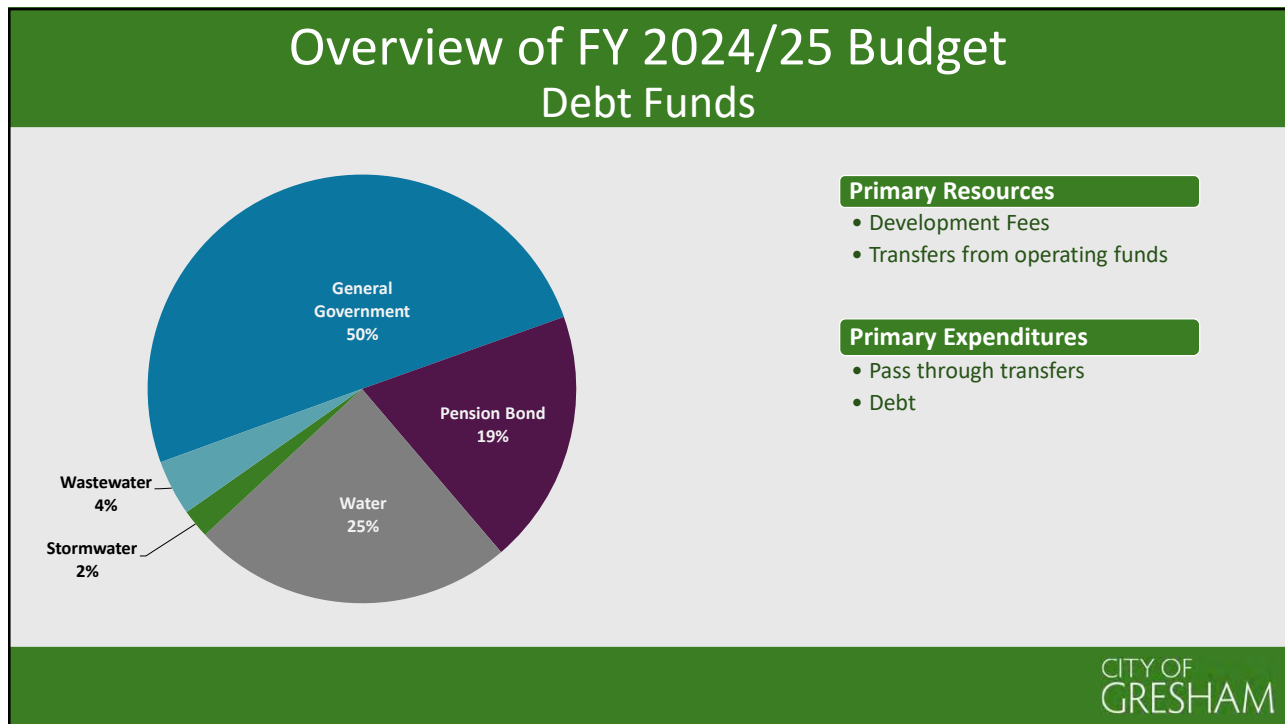
| Date Established | TLT Rate | FY 2024/25 Forecasted Revenue | % to Tourism | Estimated Allocation |
|------------------|----------|-------------------------------|--------------|----------------------|
| Prior to 7/1/03 | 6% | \$ 975,000 | 5.22% | \$ 50,895 |
| After 7/1/03 | 2% | \$ 325,000 | 70.00% | \$ 227,500 |
| Total | | \$ 1,300,000 | | \$ 278,395 |

Planned Use of TLT Revenue for Tourism Related Activities for FY 2024/25

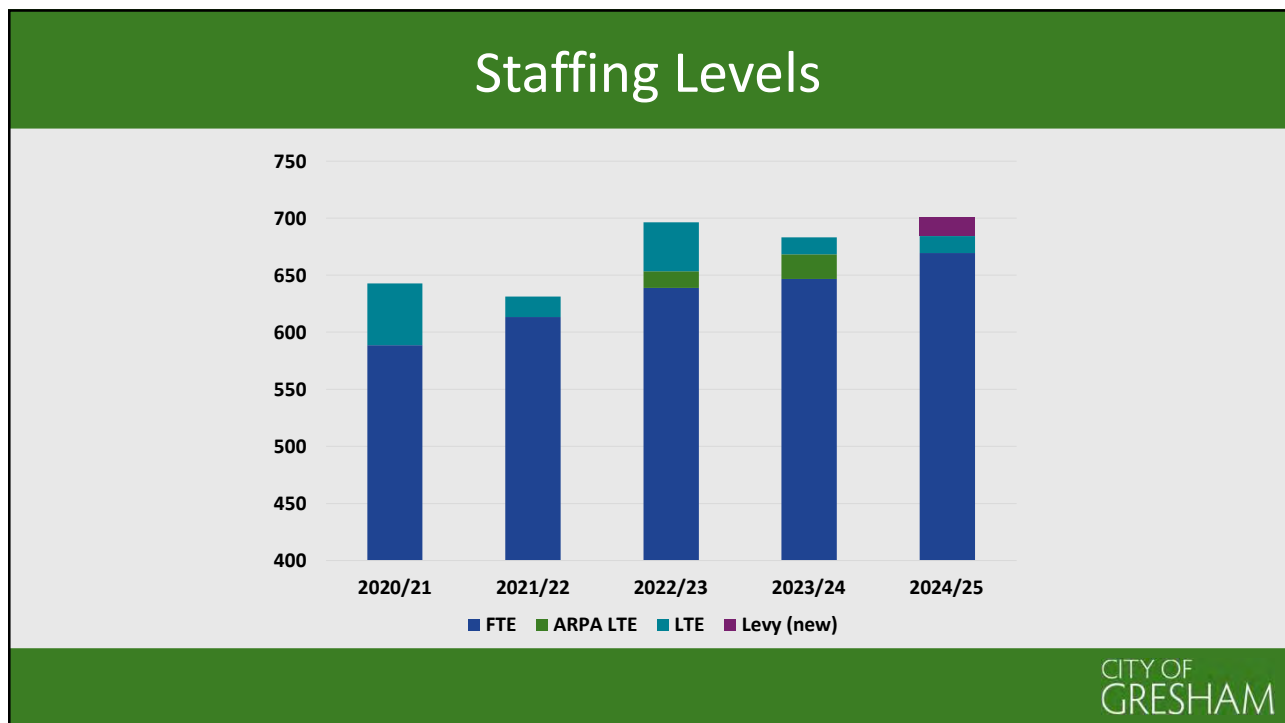
- Gresham Visitor’s Center Support
- City Support of Tourism Eligible Events
- Gradin Sports Park Capital Project

CITY OF GRESHAM

74



75



76



Public Hearing:
Proposed Use of State
Shared Revenue

CITY OF
GRESHAM

77



Public Comment

CITY OF
GRESHAM

78



Committee Discussion

CITY OF GRESHAM

79



Next Meeting:

April 25, 2024
at 6:00 pm
(on Zoom)

CITY OF GRESHAM

80